



To: BSA Board of Directors  
 From: Tim Love AIA, President  
 Re: Agenda & materials  
 Date: Thursday, November 12, 2015

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The next meeting of the board convenes on Thursday, November 12 at 8:00am, at BSA Space. The BSA board of directors cordially invites the BSA Foundation board of trustees to attend this meeting.

AGENDA

- 7:45am Breakfast is served
- 8:00am Call to order
  - Approve September 10, 2015 meeting minutes [VOTE]
- 8:05am Q3 Reports
  - Finance and Investments
- 8:10am 2016 Budget review [VOTE]
- 8:45am Membership Dues Proposal
- 9:00am Big Sibs & AIA updates
  - Update on Big Sibs meeting
  - AIA MA chapter agreements and Membership Service Plan
  - Role in AIA Massachusetts
- 9:15am Civic Task Force (CTF) Update and Recommendations
  - Suffolk Downs Design Workshop (Gretchen)
  - Imagine Boston (Gretchen)
  - CTF Recommendations (Mike D.)
- 9:25 am 2015 assessment
  - Review 2015 Board
  - Recommendations for 2016 and beyond
  - Review the Executive Director (comments for 2016 review)
- 9:50 am Other business
  - Requests for BSA participation in RFPs, testify, and grants.
- 10:00am Adjourn

ENCLOSURES

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January 15	6-8p	<i>Joint board reception</i> at BSA Space
January 16	9a-3p	<i>Orientation workshop</i> (Location TBD)
March 19	8-10a	
May 7	8-10a	
June 25	8-10a	
September 10	8-10a	<i>Joint board meeting w/ BSA Foundation</i>
November 12	8-10a	
December 10	6-8p	<i>Annual meeting</i>

Thursday, January 14 – Joint reception for BSA & Foundation	6pm
Friday, January 15 – Board orientation	9am-3pm
Thursday, March 10 – Board meeting	Noon
Thursday, May 5 – Board meeting	Noon
Thursday, June 30 – Board meeting	Noon
Thursday, September 8 – Board meeting	Noon
Thursday, November 10 – Board meeting	Noon
Thursday, December 8 – Annual meeting & reception	6pm

<b>2016</b>	<b>Agenda Items</b>	<b>Reports</b>
<b>January 14 – Joint board reception (6pm)</b> ExComm: 5-6p	A social event for the Society and Foundation boards	
<b>January 15 – Orientation Workshop (9am)</b> <b>(Location TBD)</b>	Review goals for year Prez agenda Joint Strategic Collaboration recap BSA board 101 Committee appointments Civic TF update	-ED and Prez -Press/letters
<b>March 10 (noon)</b> ExComm: 11a-noon	Strategic Focus: Advocacy Strategic focus: Communication New Fellows & AIA National winners Ethics or Investment cte recommendations Joint Strategic Collaboration update	2014 Final reports -Budget & Investment -ED and Prez -Membership -Press/letters
<b>May 5 (noon)</b> ExComm: 11a-noon	Strategic focus: Collaboration/Membership Approve H&A recommendations Candidate issues for convention Joint Strategic Collaboration update AIA Grassroots update	Q1 reports -Budget & Investment -ED and Prez -Membership -Press/letters
<b>June 30 (noon)</b> ExComm: 11a-noon	Strategic focus: Knowledge/Practice Approve Nom Com 2017 slate 2016 Audit results AIA Convention update Committee reforms/updates Civic TF update	Q2 reports (preliminary) -Budget & Investment -ED and Prez -Membership -Press/letters
<b>September 8 – Joint board meeting (noon)</b> ExComm: 11a-noon	BSA ExComm to review draft budget BSA Foundation board invited to attend Exhibitions/programs update Joint Strategic Collaboration update	-ED and Prez -Press/letters
<b>November 10 (noon)</b> ExComm: 11a-noon	BSA bylaws changes for Annual meeting 2017 Budget review and recommend Board evaluations Big Sibs update Joint Strategic Collaboration Assessment Investment Committee recommendations	Q3 reports -Budget & Investment -ED and Prez -Membership -Press/letters
<b>December 8 – Annual meeting w/ reception to follow (6pm)</b> ExComm: 4:30-5:30p	Vote on 2016 budget Vote on bylaw changes/other business BSA Honors presentation 2016 President’s report Introduce new President, board, leadership	-ED and Prez (2016 summary)



To: BSA Board of Directors

From: Eric White, Executive Director

Re: Executive Director's Report

Date: November 12, 2015

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### **Financials**

The 2016 budget proposal is being presented at the Board. Q 3 report is also available. In general ABX, AB and web advertising and individual memberships are doing well. Corporate membership is not doing as well and investment income has taken a severe hit.

### **Business Development**

BSA Space room rentals have been picking up lately. Design Award Gala sponsorship sales began and are running ahead of past years. Tickets are on sale now.

### **ABX**

ABX is nearly here – November 17-19. Exhibit Sales for ABX are strong at nearly \$1.95M. Registrations are running well ahead of last year. We do ask all Board members to spend time visiting the Booths as this remains one of our strongest revenue streams that enables the BSA to provide many of the services. In addition to the Tiny House, new Phaidon bookstore, and the DeCordova store, Architecture for Humanity will demonstrate innovations in emergency housing.

### **BSA Annual Meeting**

The annual meeting is scheduled for Thursday December 10 at 6pm and includes a reception and will feature the Student Design Showcase. In addition to the 2015 President's and 2016 President's remarks, we look to recognize and welcome newly licensed and new member architects at the event.

### **Membership**

The Membership Committee has continued to examine the individual dues restructuring proposal and has a proposal that is ready for consideration in the new year. The proposal includes free student dues and free dues for those pursuing licensure. It also includes recommended dues increases and a marketing plan to explain the upcoming changes.

### **Committees**

Design for Aging collaborated with AARP and the City's Age Friendly Boston Initiative to host a reception at BSA Space during the Leading Age Conference at the BCEC. The group debuted a video that highlighted the needs of Boston's older populations relative to the city's built environment and infrastructure. WID hosted nearly 90 professionals for a presentation on negotiation skills, while Revit Users Group launched a series on Dynamo BIM.

### **BSA Foundation**

The BSA Foundation fundraising breakfast is set on December 9 at 8:30 am in the MIT Media Lab.

**Please mark your calendar and consider hosting a table at the event by bringing nine guests to fill a table of ten.**



### **Communications**

Construction again received a great deal of press for BSA Space. We are working to refresh the Fame webpage to better highlight member news. *ArchitectureBoston's* Preserve issue hit the shelves and has been well received. Work is underway for the Winter issue that will be out at ABX. Events at BSA Space are also being highlighted with the new monthly e-newsletter.

### **BSA Space**

Construction closed after a very successful run in both BSA Space and Atlantic Wharf public areas. The next exhibition is in partnership with Historic New England showcase the photographic works of Steve Rosenthal. The committee rooms feature a small exhibit of covers from AB.

### **Programs**

The juries for Harleston Parker concluded their work selecting from the four finalists for the award: the East Boston Public Library, Temple Beth Elohim, Field Elementary School, and the Isabella Stewart Gardner addition.

The popular Client Conversations series resumed this fall focusing on the developer/architect relationship. The Build Yourself+ workshop run by Mia Scharphie also starts back up in November and sold out in under a week, which seems to be an indication that women's empowerment and gender equity continue to be hot topics in the industry and our members.

This October launched the first ever national AIA Leadership Institute, a day-long conference hosted across 5 AIA chapters nationally. The day was spent exploring what it means to be a leader in architecture, and what tangible steps can be taken to get there. Additional new programs focused on ethics, unconventional paths in architecture, AIA 2030, and linking the greenway round out the season before ABX starts.

### **Professional Programs: September-November 2015**

- 9/1-9/30—Leadership Lunches
- 9/16—EPNet: Finding your Path-Photography with Peter Vanderwarker
- 9/16—ARE Kick-off Session
- 9/18—Understanding Your Ethical Responsibilities as an Architect
- 9/29—Leadership Lunch Review Session
- 10/10—College Fair
- 10/13—EPNet/WID: One Degree, Five Ways
- 10/22—WID Negotiation Symposium
- 10/23—AIA Leadership Institute
- 10/27—Designing Boston: Creative Community Engagement
- 10/29—Client Conversations: Selecting the Architect for a Private Development Pt. 2
- 11/2—Leading Ave/BSA Design for Aging Reception
- 11/3—Emerald Network: Connecting Boston's Urban Greenways
- 11/9—Roadmap to Zero: A conversation with Ed Mazria FAIA
- 11/9-12-14—Build Yourself+ Workshop
- 11/17-19 ABX



## September 10, 2015 Minutes of the board

Present: Jean Carroon FAIA, Brandon Clifford, Jim Collins FAIA , Mike Davis FAIA, David Eisen AIA, Stephen Gray Assoc. AIA, Peter Kuttner FAIA, Tim Love AIA, Michael MacPhail AIA, Liz Minnis AIA, Mark Pasnik AIA, Lee Peters AIA, Tamara Roy AIA, Patricia Seitz AIA, Elise Woodward AIA

*Guests: Steve Eustis, Nadine Gerds, Bennet Heart, Anne-Marie Lubenau AIA, Peter Madsen FAIA, Jessica Smith, Laura Wernick FAIA*

*Staff: Polly Carpenter AIA, Mary Fichtner, Susan Green, Tyler Huntington, Conor MacDonald, Penny Mitchell, Gretchen Schneider AIA, Eric White*

Absent: Greg Bialecki, Rick Dimino, David Fannon AIA, Joseph Geller, Emily Grandstaff-Rice AIA, Eric Howeler AIA, Brad Walker AIA

Welcome: Noting the presence of a quorum, President Love called the meeting to order at 8am, welcomed the BSA board, and introduced members of the BSA Foundation board.

Minutes of Prior Meeting: Upon a motion by Collins, seconded by Kuttner, it was

VOTED to accept the minutes of the June 25, 2015 board meeting as submitted;

Unanimous.

2016 Budget Updates: White noted that staff is continuing to draft the 2016 budgets and reforecast the 2015 budgets, for both the BSA and Foundation. Similar to previous years, a significant factor in the budget is contingent upon the success of ABX. White noted that ABX registration is up by 20% from last year, and that we are anticipating a successful event. The Foundation will review their budget at the October 14 meeting and the BSA will review their budget at the November 12 meeting.

Joint Strategic Collaboration Committee Update: Davis introduced members of the committee and provided a brief update on their work thus far, noting that this meeting is an important step in the organizations' collaboration process. Davis also noted that the Foundation's name change was instrumental in the alignment of both organizations.

Programs and Exhibitions Update: Fichtner delivered an update on programs and exhibitions in 2015. She highlighted several successful programs, including: our collaborations with allied organizations like AIGA (for the Stereotype pecha kutcha) and the Rose Kennedy Greenway (for the Janet Elchelman sculpture and Intersections); expanding youth and family programs, including the Imagine Boston work shop; and new professional programs like the Build Yourself Workshop. Fichtner also reviewed new public programs, including Dining with Design, Lego Happy Hour, and sketching and photo tours.

Fichtner also discussed our new Friends of BSA Space membership. This gratis membership will help build a public audience and capture demographic data.

As chair of the Exhibitions Committee, Wernick provided a brief update on the committee's work and welcomed feedback on all exhibitions. She noted that their work is challenging and that the exhibitions need to be both appealing to architects and accessible to the public.



Civic Programs and Initiatives Update:

Schneider delivered an update on civic programs and initiatives in 2015. She highlighted several successes including the Designing Boston series, the Urban Design Workshops, and Boston Living with Water contest.

Schneider also noted that several staff and board members are working with the City to develop a Cultural Plan and that there will be an information session at ABX.

Communications Update:

On behalf of communications director de Oliveira-Smith, White provided a brief update on the communications implementation strategy, which was developed by the Joint Strategic Collaboration Committee and approved by both boards. White noted that staff is working to elevate the profiles of both organizations, while communicating their individuality.

Top Priorities for Both the BSA and Foundation:

The group discussed top priorities for both the BSA and Foundation. Several ideas were discussed including:

- How to best influence decision-makers in the government
- How to develop a culture in the city that supports design and planning
- How do we become the place where design and society meet
- How to develop a long-range plan for civic initiatives
- How to better align exhibitions with our civic plan

The boards were in unanimous agreement that in order to make effective change, both boards need to be aligned.

Other Business:

Davis reminded the boards about the Foundation's annual fundraising breakfast on December 9 and that table hosts are still needed.

Roy reminded the boards about her upcoming Vice President's Roundtable event on September 25, with guest speaker Dante Ramos.

Adjourn:

Upon a motion by Davis, seconded by Woodward, it was

VOTED to adjourn the meeting at 10am;

unanimous.

Mark Pasnik AIA  
Secretary

**Boston Society of Architects**

**Q3 2015 | 2015 Budget**

<b>Income Statement</b>		
<b>Revenues</b>		
AIA Documents	105,178	128,488
Website	105,758	84,500
ABX	1,610,534	2,360,000
Development/Education/Grass Roots	38,422	85,800
ArchitectureBoston	135,922	253,000
External Support/Gov't Affairs/Civic Programs	6,000	18,000
Membership	1,451,283	1,912,350
Honors and Awards	186,970	232,300
Allied Organizations	42,982	56,625
Board & Miscellaneous	6,425	8,000
Professional Communities Committees	500	0
Communications/Public Outreach	151,741	205,000
Compensation and Benefits	0	0
Human Resources	0	0
Accounting and Finance	0	0
Network and Membership Data Management	0	0
Supplies and Operations	0	0
Investments	16,921	160,000
Building Management	0	0
Royalties and other	1,853	2,000
<b>Total Revenues</b>	<b>3,860,489</b>	<b>5,506,063</b>
<b>Expenses</b>		
AIA Documents	6,584	5,500
Website	19,418	35,460
ABX	871,946	1,400,000
Development/Education/Grass Roots	24,559	63,450
ArchitectureBoston	284,860	352,900
External Support/Gov't Affairs/Civic Programs	41,158	58,000
Membership	18,715	47,000
Honors and Awards	169,741	190,000
Allied Organizations	458,628	580,750
Board & Miscellaneous	17,647	27,600
Professional Communities Committees	5,499	15,000
Communications/Public Outreach	96,047	113,000
Compensation and Benefits	1,302,275	1,732,441
Human Resources	8,520	32,950
Accounting and Finance	103,231	140,790
Network and Membership Data Management	115,569	154,250
Supplies and Operations	37,711	60,600
Investments	26,257	41,000
Building Management	322,692	450,033
Royalties and other	0	0
<b>Total Expenses</b>	<b>3,931,055</b>	<b>5,500,724</b>
<b>Operating Surplus/(Deficit)</b>	<b>(70,566)</b>	<b>5,339</b>
Depreciation	189,808	303,806
<b>Net Surplus/(Deficit)</b>	<b>(260,374)</b>	<b>(298,467)</b>
<b>Capital Expenditures</b>		
Atlantic Wharf Fit out		
Database and Software		
Website		
Furniture & Fixtures		17,000
Equipment		
Landlord Incentive		
<b>Total capex</b>	<b>0</b>	<b>17,000</b>

Boston Society of Architects	2014 Actual	2015 Budget	2015 Reforecast	2016Budget
<b>Income Statement</b>				
<b>Revenues</b>				
AIA Documents	141,001	128,488	140,321	140,321
Website	113,516	84,500	136,500	118,500
ABX	2,425,592	2,360,000	2,360,000	2,560,050
Development/Education/Grass Roots	56,121	85,800	43,597	44,100
ArchitectureBoston	301,722	253,000	302,000	306,000
External Support/Gov't Affairs/Civic Programs	10,073	18,000	8,000	0
Membership	1,970,100	1,912,350	1,927,581	1,930,752
Chapter Letter	0	0	0	0
Honors and Awards	206,561	232,300	201,055	205,500
Allied Organizations	97,621	56,625	48,275	45,775
Board & Miscellaneous	8,118	8,000	6,425	7,500
Professional Communities Committees	7,700	0	0	0
Communications/Public Outreach	283,234	205,000	179,600	180,000
Compensation and Benefits	0	0	0	0
Human Resources	0	0	0	0
Accounting and Finance	0	0	0	0
Network and Membership Data Management	0	0	0	0
Supplies and Operations	0	0	0	0
Investments	177,906	160,000	50,805	75,805
Building Management	0	0	0	0
Royalties and other	4,272	2,000	2,000	2,000
<b>Total Revenues</b>	<b>5,803,539</b>	<b>5,506,063</b>	<b>5,406,159</b>	<b>5,616,303</b>
<b>Expenses</b>				
AIA Documents	8,945	5,500	6,200	6,500
Website	43,567	35,460	26,500	28,260
ABX	1,535,275	1,400,000	1,400,000	1,612,896
Development/Education/Grass Roots	41,420	63,450	45,997	33,100
ArchitectureBoston	371,753	352,900	364,520	359,680
External Support/Gov't Affairs/Civic Programs	54,763	58,000	53,750	27,000
Membership	47,714	47,000	32,526	32,500
Chapter Letter	0	0	0	0
Honors and Awards	177,870	190,000	178,261	205,600
Allied Organizations	172,806	580,750	558,474	561,436
Board & Miscellaneous	30,791	27,600	25,108	26,100
Professional Communities Committees	8,953	15,000	10,583	17,000
Communications/Public Outreach	400,409	113,000	117,008	66,500
Compensation and Benefits	1,912,407	1,732,441	1,768,686	1,716,581
Human Resources	24,859	32,950	20,150	20,750
Accounting and Finance	135,124	140,790	139,043	138,040
Network and Membership Data Management	163,562	154,250	156,500	152,250
Supplies and Operations	62,988	60,600	54,891	51,700
Investments	37,622	41,000	36,500	38,500
Building Management	463,592	450,032	446,217	459,098
Royalties and other	560	0	0	0
<b>Total Expenses</b>	<b>5,694,981</b>	<b>5,500,723</b>	<b>5,440,914</b>	<b>5,553,491</b>
<b>Operating Surplus/(Deficit)</b>	<b>108,558</b>	<b>5,340</b>	<b>(34,755)</b>	<b>62,812</b>
Depreciation	430,281	297,775	302,107	301,928
<b>Net Surplus/(Deficit)</b>	<b>(321,723)</b>	<b>(292,435)</b>	<b>(336,862)</b>	<b>(239,116)</b>
<b>Capital Expenditures</b>				
Atlantic Wharf Fit out				
Database and Software				
Website				
Furniture & Fixtures				0
Equipment				
Landlord Incentive				
<b>Total capex</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>

### Recommendation for 2017 Individual Membership Dues structure

I. Recommendation is the dues be increased in 2017 and a new structure be implemented to include: support for Assoc. AIAs working toward licensure; 1<sup>st</sup> – 3<sup>rd</sup> year new AIA and Associate AIA members receive discounted membership; and all students receive free membership.

1.	Student Affiliate	All full-time students free	\$0
2.	Associate AIA	Dues increase 5% (\$18)	\$383
	Assoc. AIA 1 <sup>st</sup> -3 <sup>rd</sup> years	25% off Assoc. AIA Membership	\$287
	Assoc. AIA working To Licensure	Membership supported by BSA for up to five years	\$ 0
3.	International Assoc. AIA	Dues increase 5% (\$18) No step program	\$383
4.	AIA	Dues increase 5% (\$30)	\$624
	AIA 1 <sup>st</sup> -3 <sup>rd</sup> years	Same as Associate AIA Dues	\$383
	Emeritus	Retired from practice	\$ 0
5.	Professional Affiliate (non-architect member of the AEC community)	Dues increase, same fee as Assoc. AIA	\$287
6.	BSA Subscriber (member of another AIA component interested in BSA benefits)	Dues increase with increased value **	\$68

\* Associate AIAs working to licensure will need to get a signature from their IDP coordinator or equivalent supervisor.

\*\* Value is increased by making them eligible for most BSA member benefits. Subscribers are members of another AIA Chapter who want ArchitectureBoston and additional benefits (FAME, program discounts, etc.)

II. Recommend shifting dues increases to be connected automatically to the Consumer Price Index (CPI) and automatically increased every two (2) years.



DRAFT Sustainability Agreement of the Big Sibs Chapters

At our annual meeting in Portland Oregon on October 9, 2015 the AIA Big Sibs (local chapters representing more than 1,000 members) discussed the AIA's sustainability strategy and made the following observations:

1. There needs to be an intentional paradigm shift in the way we talk about sustainability. The public is bored with doom and gloom and we need to celebrate the victories. We need to emphasize how design is making a difference.
2. A lot of architects still believe that adding sustainable features to a project will make it more costly and so they don't even look into it. AIA needs to incentivize members to get on board. AIA needs to develop a more effective business case for sustainability within architecture firms
3. The Sibs are uniquely positioned because of our size and our direct connection to members to engage them and the public in these issues.
4. While National can appropriately set the agenda for sustainability, the solutions will necessarily be regionally based making the Big Sibs more effective at delivering the message that matters in each community.

Based on this information the undersigned Siblings agree to work toward a sustainable solution together by agreeing to:

1. **Include sustainability metrics, where appropriate<sup>1</sup>, in all awards programs**
2. **Identify a Board position who is responsible for the Chapter's sustainability strategy.** These Board Directors will meet periodically either virtually or in person to craft positions and strategies to National on behalf of the Sibs.
3. **Strongly urge AIA to provide AIAU training on sustainability free of charge** to members so that there is no price barrier to obtaining education and resources in this area
4. **Participate in the Green Trail.** Each Sibling will identify its 10 greenest buildings to be part of a tour program that connects all Siblings. A website and an app will be developed. This trail will show the public the significant strides made by architects in our communities and show the relevance of architects in helping to solve many sustainable challenges. Additional buildings will be added each year. A printed brochure will also be made and will be available in any Sib Center for Architecture or office so that the public can take advantage of this national program wherever they are.

This agreement will remain in force for three years unless amended. At the conclusion of the three years and new updated agreement will be considered and acted upon at the appropriate Sibs meeting.

<sup>1</sup> While sustainability metrics should be included in all competitions of built work they may not be necessary for unbuilt and theoretical competitions.

**Civic Task Force  
Meeting  
September 11, 2015**

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Attended: Mike Davis FAIA (chair), Julie Taylor, Greg Bialecki, John Tittman AIA, David Eisen AIA, Stephen Gray AIA, Tim Love AIA, Ann Marie Lubenau AIA, Elise Woodward AIA, George Metzger AIA, Eric White

1. Meeting began with a review of the recent civic work using the following criteria:

- A. ENGAGEMENT: Brings the public into our Space or brings professionals and advocates together
- B. POSITIONING: Publicly positions Architects as experts in a subject matter and a resource for elected officials
- C. RESULTS: Causes actual change to happen in a) peoples' minds, b) public policy, or c) the built environment

Recent programs include:

- 1. *Beacon Yards*
  - A. Public engagement was good with opening and closing programs.
  - B. Positioning was very good in helping view architects as experts
  - C. Creating actual change is still too early to determine
  - D. Comments – A good, solid effort.
- 2. *Dot Ave Housing Design Workshop*
  - A. *Not as successful. Too “architect-y.”*
  - B. *Did engage important partners like Sheila Dillon*
  - C. *Did set tone for Tamara’s direction for BSA*
  - D. *Too soon to assess results. The White Paper should be completed soon.*
- 3. *Boston Creates Design Conversation*
  - A. Was not a public program – introduced design professionals to the consulting team
  - B. Positioning was excellent – consultants impressed with the group and see architects as an important resource to their work
  - C. Creating actual change – too early to see
  - D. Comments – we have an opportunity to play a stronger role in this area – we could organize programs highlighting what other cities have done, and a deeper dive into Boston’s cultural plan for members and the public.
- 4. *Resiliency:*
  - a. *Living with Water*
    - A. Public engagement was excellent through programs and media
    - B. Positioning was excellent in helping people see architects expertise.
    - C. Creating actual change is good as city is looking to put in place some of the recommendations, as well as this project leading to the East Boston project
  - b. *Building resilience in East Boston*
    - A. Public engagement is excellent as arch. students are meeting one-on-one with Eastie residents and building owners

- B. Positioning is excellent as architects are seen as experts in helping provide personal recommendations on building resiliency.
- C. Program is resulting in tangible change in East Boston where residents and owners are implementing recommendations from the advisors.
- D. Comments – these are both excellent examples and models for civic programs.

5. *Designing Boston Series*

- A. Public engagement is very good as the series regularly draws over 100 people.
- B. Positioning is good as architects and planners are regularly featured in the conversations. The program does a good job convening professionals and public around design issues facing the city.
- C. Program is not yet demonstrating change at the policy, political or community level. Intention of the program is to increase awareness.
- D. The committee would like to see a stronger link between the civic agenda and the programs.

6. *Imagine Boston Youth Charrette (August 26)*

- A. Excellent public engagement with well over 100 city teens participating in city planning
- B. The event positioned architects well with both city officials and city teens
- C. It is too early to see if the program is leading to actual change, however the city is interested in us continuing the program.
- D. This is a very strong program resulting in excellent public engagement.

7. Community Projects

We are working on an agreement with CDRC which we look to complete later this fall or early winter. The committee sees this as a great opportunity to bring together students, professionals and the community and continue building on the CDRC success. It is also suggested this is an opportunity to expand both the scope and the impact of the community projects.

2. The group discussed the role of the BSA in local planning initiatives and what we want to be engaged in. With several local communities actively planning we have a unique opportunity to engage with local leaders in the planning process. Some questions include:

\* What role do we want to play? We can be the convener, informer, and provide platforms for understanding good planning.

\* Can we help communities find good planning examples and bring experts to Boston to discuss model programs? Cities such as Philadelphia, DC, Chicago, New York and Cincinnati have plans we can feature.

\* What, if any, are our positions? We may be asked to take a position on certain plans. Are there elements of the planning process that we want to take a position on?

The committee recommends the BSA and Foundation take a position articulating the importance of planning and implementation. We should state the need for a good plan and both identify elements of a good plan and provide public education through AB, exhibitions, communications and programs defining good plans. This is also an opportunity to partner with groups like APA, ULI and NAIOP to answer questions like:

What would it mean for the city to live with a good plan?

Why might it make things better?

3. The remainder of the meeting focused on updating the Civic Matrix. We recommend refining the matrix to focus on five themes with two “values” overlaid on these themes.

The two values are

Design Excellence

Social Cohesion/Equity

The five themes are:

Resiliency and Climate Change,

Housing,

Civic Vision and Engagement,

Mobility and Transportation,

Healthy Urban Design

The subject of “social cohesion” was recently highlighted in a NY Times op/ed about the architecture of segregation. The article articulates the impact of the built world and planning on racism and inequity. We recommend a series of conversations exploring this issue as well as defining for public officials the role of design excellence. The committee recommends design excellence be examined through the lens of process rather than particular styles.

The next meeting of the committee will be scheduled for the winter.





## 2015 BSA Board Assessment

The BSA Board, like most non-profit Boards, has three main responsibilities:

Strategic – Set the organization direction

Fiduciary – Ensure the necessary resources

Governance – Provide appropriate oversight

In assessing the BSA Board's performance this year, consider the following questions:

1. Was my role as a BSA Board member clearly defined so I could contribute effectively?
2. Were BSA Board meetings productive to the organization?
3. Was I sufficiently involved in the decision-making process?
4. Were the strategic priorities relevant to the organization?
5. Was the Board fully engaged in the development, planning and implementation of strategy for the organization?
6. Are BSA financial matters being properly overseen and managed?
7. What recommendations do I have to improve the process?
8. What was the BSA's most significant accomplishment in 2015?
9. What is the most important area of concern the BSA should be attentive to for the future?
10. What recommendations do you have for 2016?

**Boston Society of Architects  
Membership Report  
October 1, 2015**

**New AIA Members**

Makoto Abe AIA  
Anmahian Winton Architects

Joshua Abraham AIA  
ARC/Architectural Resources  
Cambridge

Chris Aubin AIA  
William Rawn Associates, Architects

Joseph M. Bettencourt AIA  
CBT Architects

Michael E. Chieffalo AIA  
Fennick | McCredie Architecture

Roslyn M. Child AIA  
saam architecture

Janine Clifford AIA  
Group One Partners

Michaela M. Cooney AIA  
Gensler

Nathan Fash AIA  
Machado Silvetti

Deniz Ferendeci AIA  
Dyer Brown Architects

Margelin Gace AIA  
Elkus Manfredi Architects

Casey Gallagher AIA  
Ann Beha Architects

Donald G. Grover AIA  
Elkus Manfredi Architects

Gregory Hill AIA  
The S/L/A/M Collaborative

Laurence W. Koehrsen, Jr., AIA  
ARC/Architectural Resources  
Cambridge

Ashley A. Merchant AIA  
Ann Beha Architects

Jonathan Merin AIA  
SMMA/Symmes Maini & McKee  
Associates

Heather M. Miller AIA  
Perkins+Will

Rosemary Park AIA  
DiMella Shaffer

Justin William Perlman AIA  
Perry Dean Rogers | Partners  
Architects

Jennifer Plume AIA  
ARC/Architectural Resources  
Cambridge

Emily Prouty AIA  
Shawmut Design and Construction

Laura W. Ross AIA  
Shepley Bulfinch

Peter A. Rust AIA  
HMFH Architects

Vincent James Santaniello AIA  
DHK Architects

Alexander W. Shelly AIA  
Kennedy & Violich Architecture

Joshua Simoneau AIA  
CannonDesign

Robert E. Smith AIA  
JMBA+ Architects

Bogdan Stoica AIA  
TRO Jung|Brannen

Levi Tofias AIA  
Boyes-Watson Architects

Scott A. Tucker AIA  
Elkus Manfredi Architects

Rachel L. Tuttle AIA  
EYP Architecture & Engineering

Ke Yu Xiong AIA  
Safdie Architects

Cheung Kwan Yu AIA  
Somerville, MA

**Advance to AIA**

Katie L. Cressall AIA  
RODE Architects

Jeffrey P. Erath AIA  
MorrisSwitzer~Environments for  
Health

James P. Golden AIA  
Patrick Ahearn Architect

Mary E. Hale AIA  
Shepley Bulfinch

Erica LeLievre AIA  
Turowski2 Architecture  
Jana M. Masset AIA  
Cambridge, MA  
Keith R. Mercy AIA  
Beacon Architectural Associates  
Neil Silva AIA  
TRO Jung|Brannen  
Amanda Marie Solinsky AIA  
Margolis + Fishman  
Anthony J. Sparandara AIA  
Ask Design/Build  
Jessica L. Vaverchak AIA  
Roslindale, MA  
Daniel A. Weissman AIA  
Lam Partners  
Cheryl Wolfe AIA  
Winchester, MA

**New Assoc. AIA Members**

Andrea Aguiar Assoc. AIA  
AECOM  
Lonnie Ash Assoc. AIA  
CBT Architects  
Erin Marie Butler Assoc. AIA  
Bergmeyer Associates  
Stephen Joseph Cadigan Assoc. AIA  
Somerville, MA  
Emilio A. Cardarelli Assoc. AIA  
Braintree, MA  
Josh W. Castellano Assoc. AIA  
Boston, MA  
Seoyoon S. Choi Assoc. AIA  
Elkus Manfredi Architects  
Laurel F. Clark Assoc. AIA  
Jacobs  
Jim M. Cleveland Assoc. AIA  
McGinley Kalsow & Associates  
Ashley Colquhoun Assoc. AIA  
HMFH Architects  
Natalie W. Cunneen Assoc. AIA  
Waltham, MA  
Michael P. Decoulos Assoc. AIA  
ADD Inc/Stantec  
Perla Durandis Assoc. AIA  
ICON architecture  
Nick Dyer Assoc. AIA  
CannonDesign

Mark Eichler Assoc. AIA  
Cambridge, MA  
Alinsan Tonatiuh Esteves Assoc. AIA  
Perkins+Will  
George F. Faber Assoc. AIA  
Ann Beha Architects  
Christina Farrell Assoc. AIA  
Finegold Alexander Architects  
Alexandra M. Gadawski Assoc. AIA  
HMFH Architects  
Sinead M. Gallivan Assoc. AIA  
William J. Masiello Architect  
Gail Gambarini Assoc. AIA  
Arrowstreet  
Jamie Graham Assoc. AIA  
CannonDesign  
Elizabeth L. Gray Assoc. AIA  
Shepley Bulfinch  
Brian W. Gregory Assoc. AIA  
Gamble Associates  
Chana Haouzi Assoc. AIA  
Peter Rose + Partners  
Dana Hareli Assoc. AIA  
The Architectural Team  
Ellen B. Hassett Assoc. AIA  
Boxborough, MA  
Olivia R. Hegner Assoc. AIA  
Cambridge Seven Associates  
Michael Holmquist Assoc. AIA  
B Architecture Studio  
Alexandra Ion Assoc. AIA  
Scott/Griffin Architects  
Caroline Amory James Assoc. AIA  
Maryann Thompson Architects  
Declan B. Keefe Assoc. AIA  
Placetaylor  
Youngduk Kim Assoc. AIA  
Cambridge Seven Associates  
Kevin Y. Lee Assoc. AIA  
Sasaki Associates  
Nikki Liao Assoc. AIA  
Gensler  
Mathew Maggio Assoc. AIA  
McGinley Kalsow & Associates  
Kyle Martin Assoc. AIA  
Shepley Bulfinch  
Kimberly E. McDonald Assoc. AIA  
The Architectural Team

Debora Mesa Intl. Assoc. AIA  
MIT  
Christopher S. O'Neil Assoc. AIA  
Lee Kennedy Company  
Johnson Osband Assoc. AIA  
Cambridge, MA  
Kevin S. Park Assoc. AIA  
Elkus Manfredi Architects  
David Parker Assoc. AIA  
Kao Design Group  
Bre'Anna Romulus Assoc. AIA  
Phase Zero Design  
Alexander C. Russo Assoc. AIA  
Medford, MA  
Dawn Marie Scheidt Assoc. AIA  
AECOM  
Margaret M. Schmalting Assoc. AIA  
Roslindale, MA  
Tyler James Shannon Assoc. AIA  
Kao Design Group  
Adam Sitterly Assoc. AIA  
Cambridge, MA  
Francesco Stumpo Assoc. AIA  
Wilson Butler Architects  
Alicia A. Tremblay Assoc. AIA  
Goody Clancy  
Cora L. Visnick Assoc. AIA  
Visnick & Caulfield Associates  
Brandon Michael Watson Assoc. AIA  
Elkus Manfredi Architects  
Joseph Bryant Watson Assoc. AIA  
Morris Switzer ~ Environments for  
Health  
Jie Zhang Assoc. AIA  
Payette

#### **Returning Members**

Jane M. Hughes AIA  
Elkus Manfredi Architects  
John D. McDermott, AIA  
Integrated Design Group  
Josh Safdie Assoc. AIA  
Kessler McGuinness & Associates  
Bradley J. Swallom AIA  
Fennick | McCredie Architecture  
Zeljko Tonic AIA  
Donham & Sweeney Architects

Allan E. Vanderley AIA  
DHK Architects  
Dominic G. Vecchione AIA  
CannonDesign  
Li-Hang Wang AIA  
ADD Inc/Stantec  
Randy Wilmot AIA  
William Rawn Associates, Architects

#### **New to Boston**

David A. Colp AIA  
Corning (from AIA CO/AIA Denver)  
Derek Akiyoshi Ellison Assoc. AIA  
Finegold Alexander Architects (from  
AIA Virginia/AIA Northern Virginia)  
Jeffrey P. Erath AIA  
MorrisSwitzer~Environments for  
Health (from AIA DC)  
Dennis Michael Findley AIA  
Studio Findley Design (from AIA  
Virginia/AIA Northern Virginia)  
Andrew W.J. Kollar AIA  
Fused Studios (from AIANJ/AIA  
Newark & Suburban Architects)  
Glen LeRoy FAIA, FAICP  
Boston Architectural College (from  
AIA MI/AIA Detroit)  
Shawna M. Meyer AIA  
Kennedy & Violich Architecture  
(from AIA Minnesota/AIA  
Minneapolis)  
Jason Nicastro AIA  
Isgenuity (from AIA RI)  
Amber Ellett Penman AIA  
Ann Beha Architects (from AIA  
Arkansas)  
Seth J. Riseman Assoc. AIA  
Boston, MA (from AIA New  
York/New York)  
M. James Swords AIA  
Populous Group from AIA MO/AIA  
Kansas City)  
Heather A. Yanusas AIA  
Bertaux + Iwerks Architects (from  
AIA Continental Europe)

**Leaving Boston**

Jonathan Ammon Assoc. AIA  
Phoenix, AZ (to AIA AZ/AIA Phoenix  
Metro)

Dorothy Atwood AIA  
West Hartford, CT (to AIA CT)

Bradley R. Baker Assoc. AIA  
SMRT, Inc (to AIA ME)

Ryland Dandreta Assoc. AIA  
Santa Fe, NM (to AIA New  
Mexico/AIA Santa)

Charles K. R. Hanton AIA  
Sarasota, FL (to AIA FL/AIA Florida  
Gulf Coast)

Stephen Kear Assoc. AIA  
Seattle, WA (to AIA WA/AIA Seattle)

Daniel R. Kenney  
San Francisco, CA (to AIA California  
Council/AIA San Francisco)

Patrick J. Ross AIA  
Brooklyn, NY (to AIA NY/AIA New  
York)

Melissa A. Toops  
Chicago, IL (to AIA IL/AIA Chicago)

Jason Waisnor Assoc. AIA  
New York, NY (AIA NY/AIA New  
York)

**New Corporate Affiliate**

Anchor: an Oldcastle Company  
Aon Fire Protection Engineering  
Elisabeth Gordon Art  
Modelo  
Vidaris

**Returning Corporate Affiliate**

Bulthaup Boston  
Lewis Lighting Design  
Silman (formerly Robert Silman Associates)  
Triplett Studio

**New Professional Affiliates**

Greg Diamond  
Tremco Roofing & Building  
Maintenance

Nicole Fichera  
District Hall

Lisa J. Howe  
Building Conservation Associates

Matt Nolan  
Tremco Roofing & Building  
Maintenance

**Returning Professional Affiliate**

Kevin Derrick  
Harvard Graduate School of Design

**New Student Affiliates**

Francisca Claret  
Cyrus P. Dahmubed  
Steve Hebsch

**BAC**

Daniel L. Clarke  
Joseph Lambert  
Ryan A. Russell

**Syracuse University**

Amanda Liberty

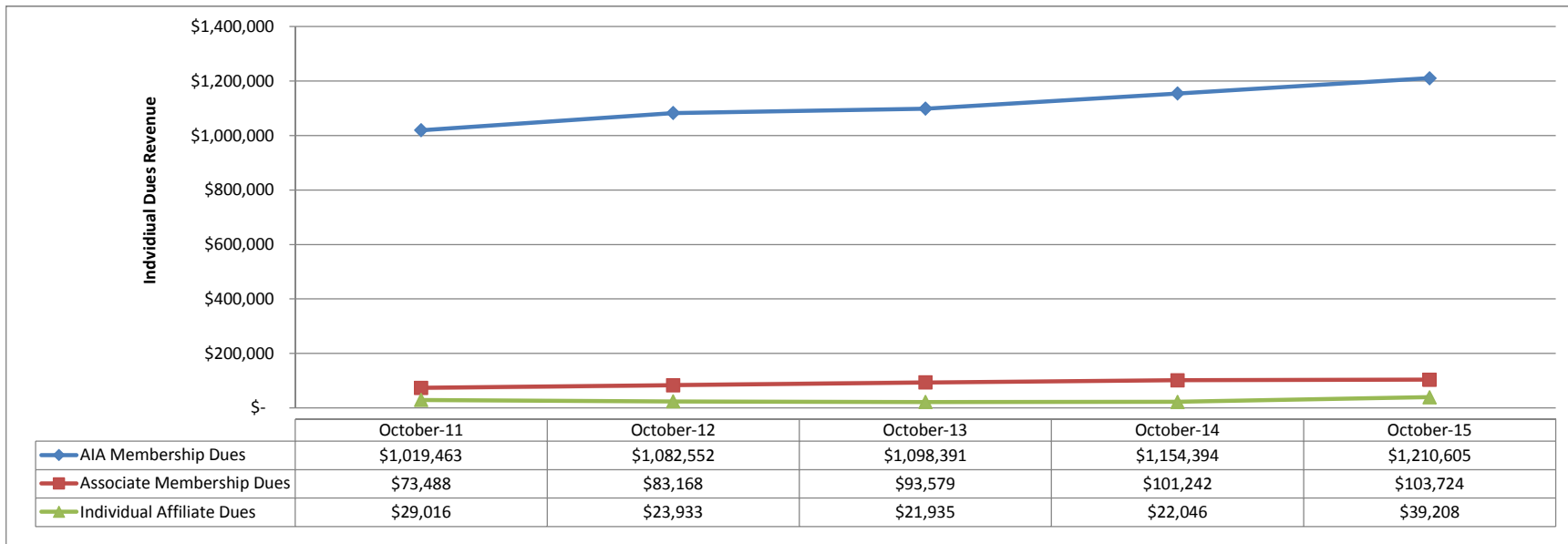
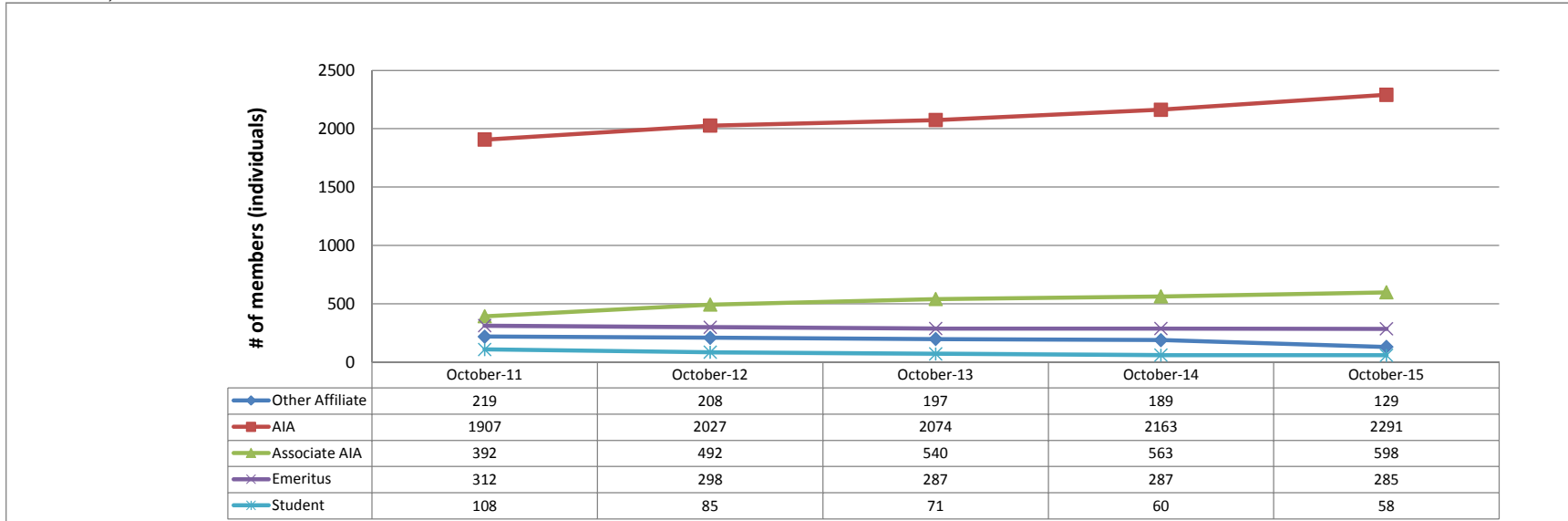
**Wentworth**

Janice L. Carroll  
Adam Lake

**Returning Students**

**Roger Williams**  
Tamara Darmancheva

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